

Financial wellbeing

Key findings

Financial worries

4 in 10 employees are living paycheck to paycheck. 7 in 10 say they are saving less for retirement than they would like.

Issues cluster

Employees with financial issues are more likely to live unhealthy lifestyles, report greater stress and absence and have lower work engagement.

Impulse control

Financial wellbeing is chiefly about impulse control.

Effective tactics need to equip employees to make decisions 'in the moment'.

Education

Many programs focus on budgeting. However, few people follow a strict budget and budgeting is not strongly linked with financial success. A focus on behaviours may be more successful.

Tools

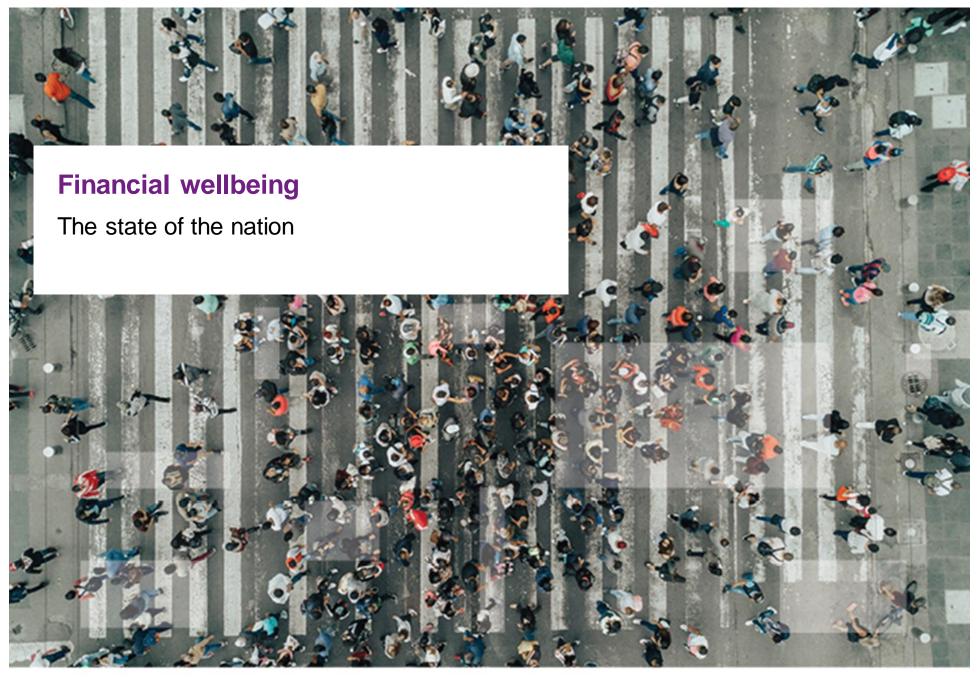
With widespread wariness of the financial industry, tools must nurture employee trust.

A broad suite of tools are required to meet the wide range of employee needs.

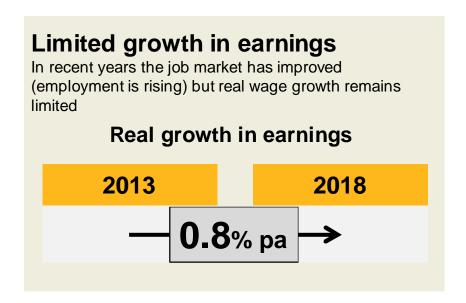
Social

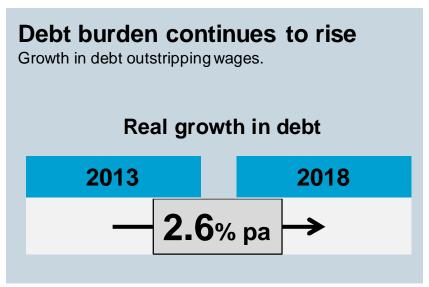
Support from family, friends and coworkers can have a large role in reinforcing good financial behaviours.

Good and bad behaviours cluster within peer groups.



The economic backdrop







Earnings source: ONS, Real average weekly earnings (seasonally adjusted), EARN01, 21 January 2020
Debt source: Office for National Statistics, Wealth and Assets Survey, Uses July 2012 to June 2014 and April 2016 to March 2018
Student loan source: Bolton, Paul. "Student Loan Statistics." *Briefing Paper Number 1079*. House of Commons, 28 June 2019.

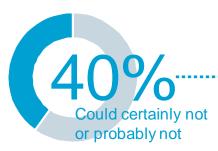
2 in 5 U.K. employees are living paycheck to paycheck



Live paycheck to paycheck

No significant savings

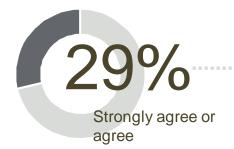




Lack of emergency savings

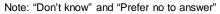
Could not come up with £2,500 if an unexpected need arose within the next month





Impact on life

I have financial problems that are negatively impacting my life



Sample: All employees.

The impact of financial problems



Employees living paycheck to paycheck

Anxiety





21% 41%

Have suffered from severe stress, anxiety or depression in the past 2 years

Job performance 8% 36%

Money concerns keep me from doing my best at my job



Life quality





9%

59%

The amount of debt I have impacts my quality of life

Family relations





10%

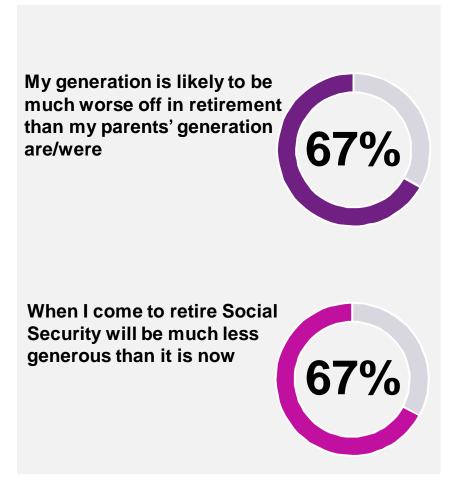
Money concerns have strained family relations

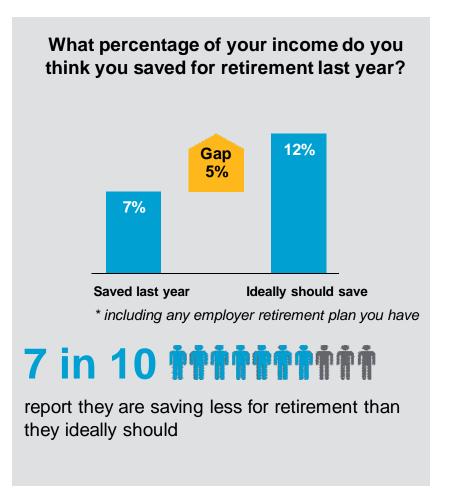
Note: Living paycheck to paycheck is defined as employees that answered "Agree" or "Strongly Agree"

Sample: All employees.

Employees have concerns about their future financial state

Few employees think they are saving enough for retirement





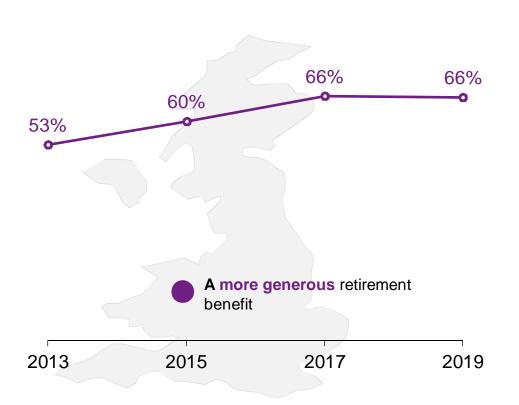
Note: Percentages indicate "Agree" or "Strongly agree".

Sample: All employees.

The willingness to pay for retirement benefits remains strong

Desire for long term financial security is high across all age groups

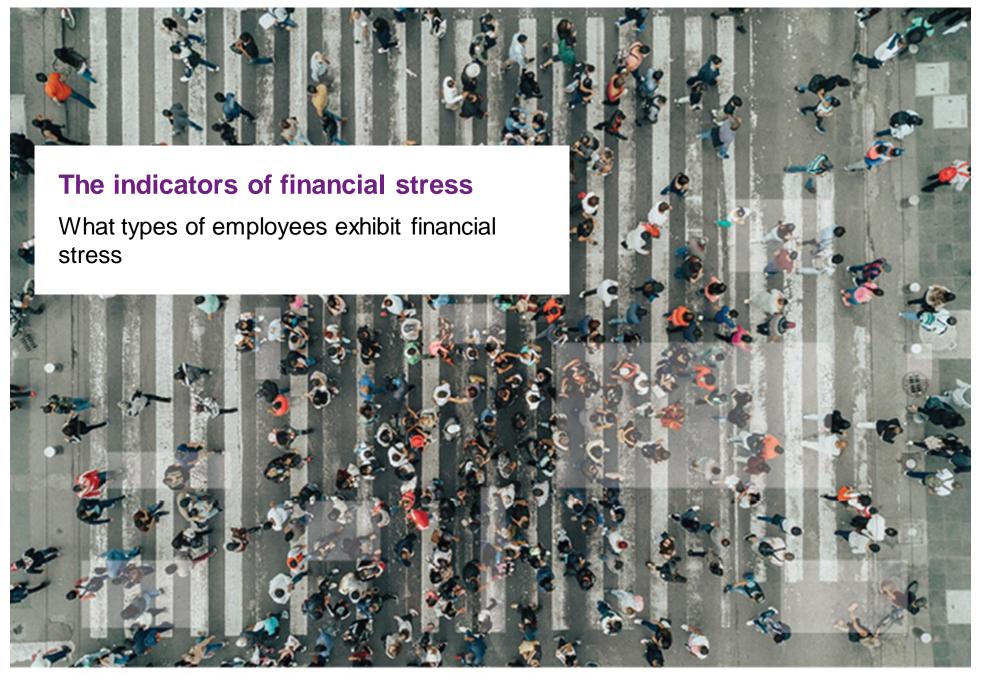
I would be willing to pay a higher amount out of my pay each month for a larger, more generous retirement benefit



Age	2019
50+	64%
40s	66%
30s	68%
20s	67%

Note: Percentages indicate "Agree" or "Strongly agree". Sample: All employees with an employer retirement plan

Source: Several years of Global Benefits Attitudes Survey, United Kingdom

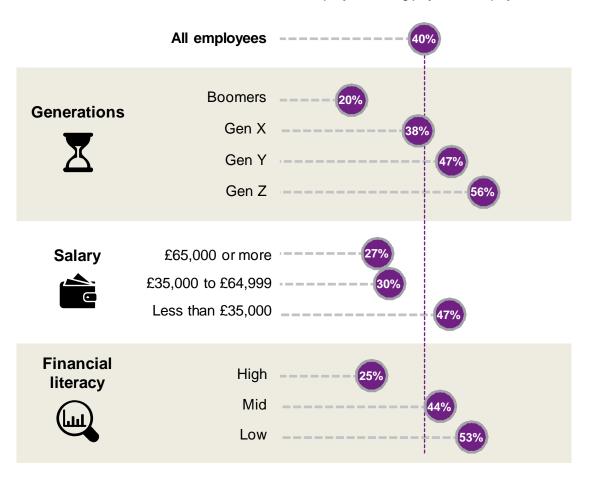


What type of employees exhibit financial stress



Understanding the needs of your workforce

Employees living paycheck to paycheck



01

Younger employees are nearly three times as likely as Baby Boomers to live paycheck to paycheck? Does this reflect behaviour or strained economic circumstances?

02

More than a quarter of employees earning more than £65,000 are living paycheck to paycheck. It is not just an income story.

03

Financial literacy plays a key role, but is it possible for employers to improve financial knowledge to the extent required? How else can we help those with low financial IQ?

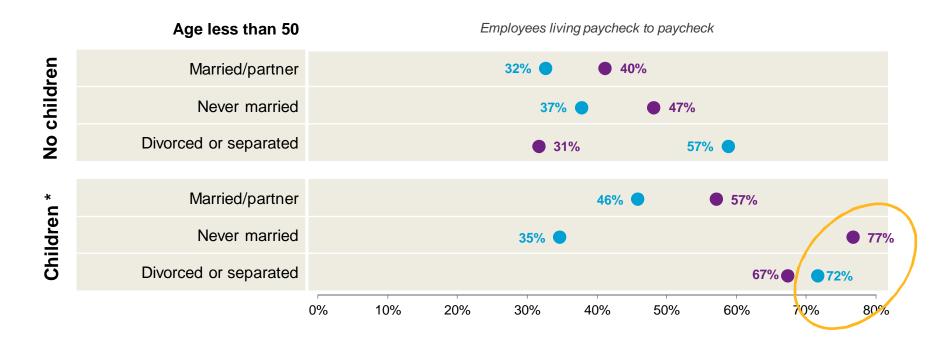
Sample: All employees.

Single parents report the highest financial stress



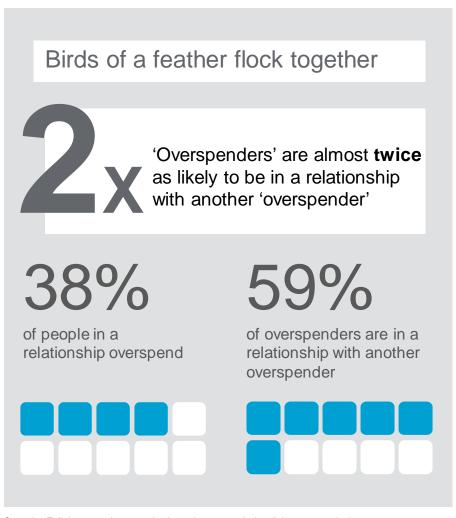
Employees living paycheck to paycheck

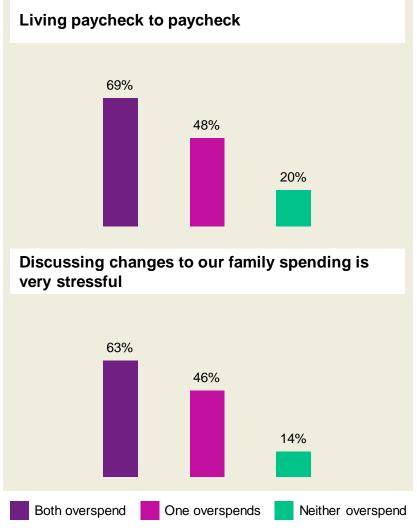




Sample: All employees. * at least one child aged 23 or less Source: 2019 Global Benefits Attitudes Survey, United Kingdom

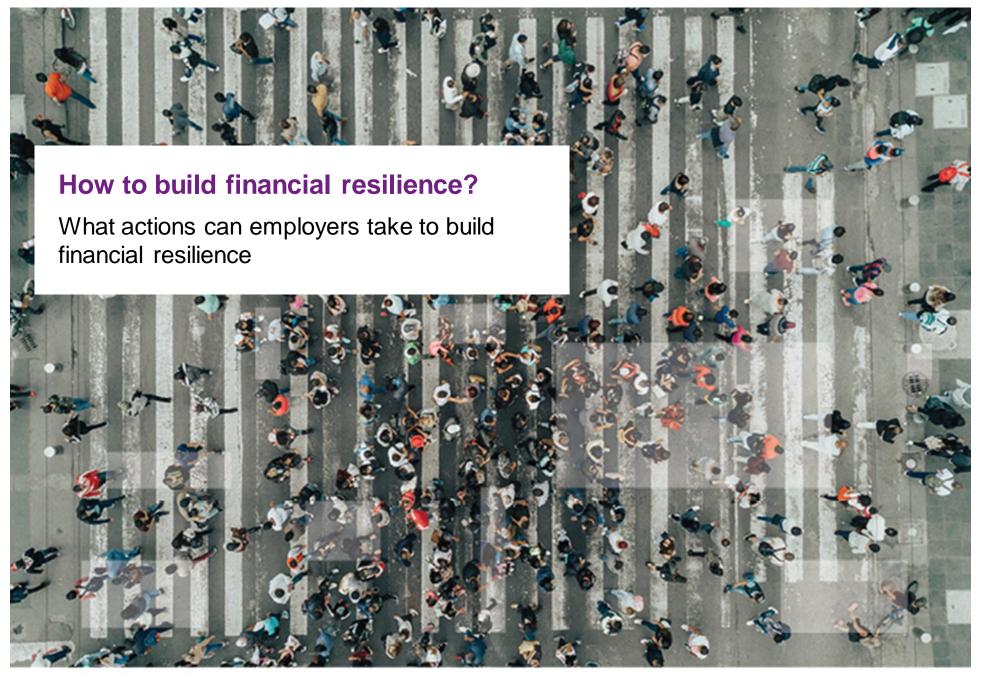
Financial wellbeing programs will need to tackle household decision making





Sample: Full-time employees who have been married or living as married.

Source: 2019 Global Benefits Attitudes Survey, United States



Connecting with employee priorities

General saving and managing spending are top of mind for employees

From the list below, what have been your key financial priorities in the last year? Top 3

#1	General saving	Save for investments, general saving, emergency funds				
#2	Better manage spending Better manage my spending					
#3	Debt repayment	Pay off debts				
#4	Housing	Pay for housing (repay mortgage, save for deposit)				
#5	Other major expenditure	Pay for other major expenditure (buy car, furniture, home improvement)				
#6	Retirement savings	Saving more for retirement	34%			
#7	Childcare costs	Day care, after school care				
#8	Medical costs	Paying for health insurance or medical expenses				
#9	Student loans repayment	Pay off student loan	5%			
#10	Care costs	Care for elderly relative or other family member	4%			
#11	Other	Other	3%			
#12	Child's student loan	Pay off child's student loan	2%			

Sample: All employees.

Managing spending is a focus for younger employees

Those approaching retirement are more focused on advice and guidance

To what extent do you think the following would be helpful or are helpful to you in managing your finances?

Generations				Salary			
	Boomers	Gen X	Gen Y	Gen Z	Less than £35,000	£35,000 to £64,999	£65,000 or more
#1	Savings and investments	Savings and investments	Track and manage spending	Track and manage spending	Savings and investments	Savings and investments	Access to advisor
#2	Access to advisor	Access to advisor	Savings and investments	Savings and investments	Track and manage spending	Access to advisor	Savings and investments
#3	Track and manage spending	Track and manage spending	Access to advisor	Access to advisor	Access to advisor	Track and manage spending	Track and manage spending
#4	Debt management	Debt management	Debt management	Debt management	Debt management	Debt management	Seminars
#5	Seminars	Seminars	Seminars	Seminars	Emergency loans	Seminars	Debt management
#6	Emergency loans	Emergency loans	Emergency loans	Emergency loans	Seminars	Emergency loans	Emergency loans

Note: Percentage indicate 'Extremely helpful/Very helpful'

Sample: All employees.



Financial wellbeing tools must nurture employee trust

But younger employees are strongly supportive of an employer role









50%

TOOLS

Employers should offer tools that provide guidance on how employees can improve their financial situation

37%

43%

66%

41% **TRUST**

I would trust tools provided by my employer more than tools I can find online







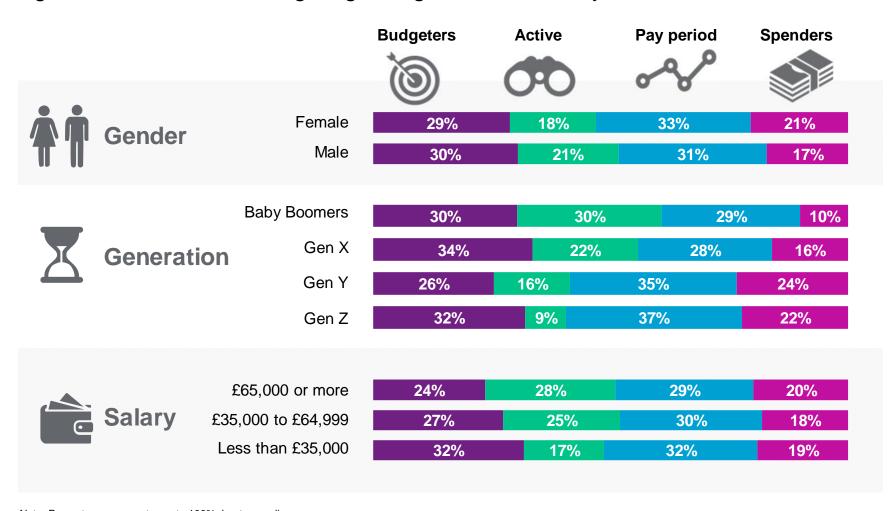


Note: Percentages indicate 'Strongly agree' or 'Agree'.

Sample: All employees.

Financial wellbeing programs must meet employees where they are

Age is correlated with budgeting, but gender and salary are not



Note: Percentages may not sum to 100% due to rounding

Sample: All employees.

Employee access to financial wellbeing support in the workplace

Employer programs build trust and support of the employer role

Does your employer offer you any of the following resources to support your financial wellbeing?

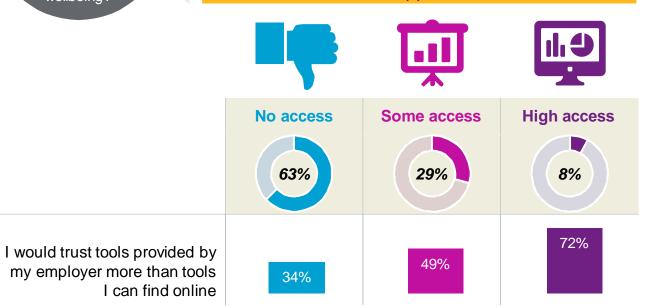
Debt management services

Budgeting / track and manage spending

Personal finance education / seminars / websites

Access to financial advisors

Student loan / tuition support



Note: "No access" indicates that the respondent is offered no resource by employer; "Some access" indicates that the respondent is offered at least 1 but less than 4 resources by employer; "High access" indicates that the respondent is offered at least 4 resources by employer.

Sample: All employees.

Broad based financial wellbeing programs are most successful in meeting needs and lead to improved employee finances



Use social networks and community groups to support employees

Social



I have colleagues at work that I can lean on during difficult times

I feel a strong connection to a community of people where I have a common interest

Low

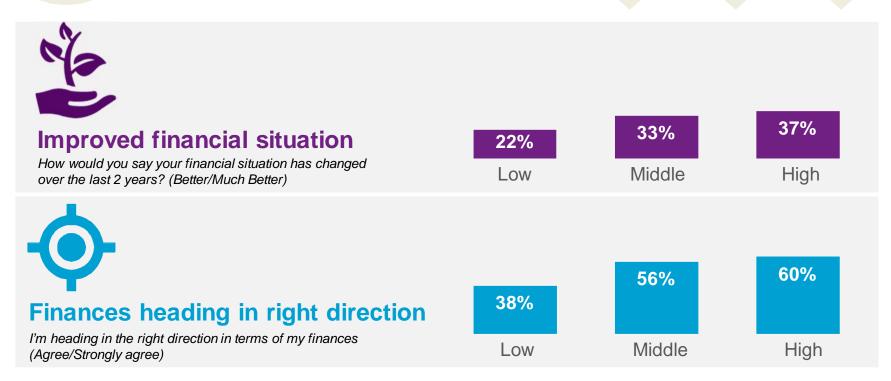
25%

Middle

35%

High

40%



Sample: All employees.

Encourage communication and alignment within the household unit

Alignment



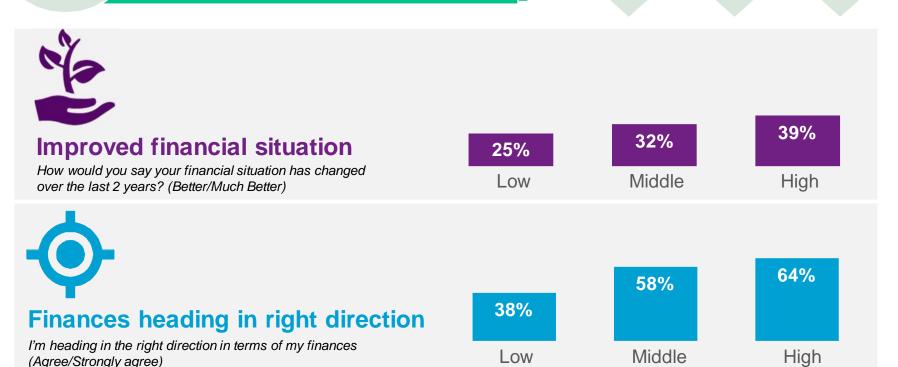
My spouse/partner and I are aligned on our financial priorities

My spouse/partner and I frequently discuss our financial situation

Low **21%**

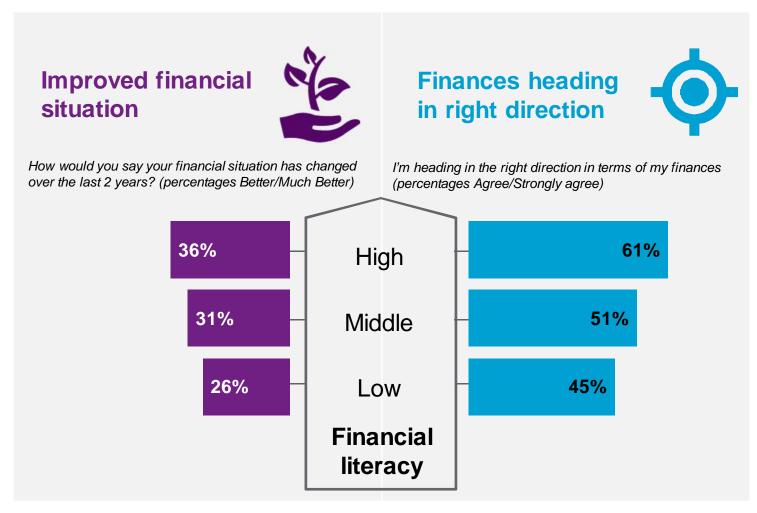
Middle 28%

High **51%**



Sample: All employees. Employee married or living as married Source: 2019 Global Benefits Attitudes Survey, United Kingdom

Employees with higher financial literacy are more likely to have improved financial situation and be heading in right direction



Sample: All employees.